

Shelton are agreed that the next dean of Arts & Sciences should be drawn from within our current faculty. It is important, he said, to maintain a balance between the fresh ideas brought in by senior administrators who come here from other institutions and the institutional memory and experience of those whose careers have been based here. He said he planned to discuss this with the Advisory Committee and the provost plans to meet with department chairs in the College in the near future.

The chancellor concluded his remarks by paying tribute to Prof. Estroff whose three-year term as chair of the faculty concludes in June. "Sue and I have enjoyed this entire three-year ride together. She has been a wonderful friend, great colleague, and, in my view, she is an exceptional citizen of this University who has devoted an incredible amount of time and energy to her role as chair. I have seldom known anyone in academe with greater integrity, personal honesty, skill, and, yes, diplomacy. Sue and I have not always agreed. In fact, we have often disagreed. But in our disagreements there has never been a moment of instability in our conversations. We have been able to be friends and trusted colleagues in our interactions, which have been meaningful for me and, I hope, for her. She has represented the faculty with class, with dignity, with wisdom, with great articulation. One of the salutary results of her work has been the new role that the chair of the faculty now enjoys with the Board of Trustees. Working with the chair of the University Affairs Committee, Sue found a middle course, which in many ways we believe is the best solution of all, that the chair of the faculty sits at the table with the University Affairs Committee where all of the business that would concern faculty—academic affairs issues, student affairs issues, athletics—flow through. I will miss her but will continue to count on her as friend, advisor and colleague."

Presentation of the 2003 Thomas Jefferson Award

Prof. Richard Andrews, a member of the Committee on Honorary Degrees and Special Awards, announced the recipient and read the following citation:

"The recipient of this year's Jefferson Award is an able embodiment of the hallmark of Jefferson's public discourse, his idea of the public happiness. This theme is echoed in this University's charter with its mandate to 'consult the happiness of the rising generation' and in this University's status and history as a public university, serving the state and the world for over 200 years. The life and works of Joseph Stevens Ferrell present an exemplary allegory of this Jeffersonian idea. Joe Ferrell's devotion to the public's happiness is manifest in his education, his vocation to the profession of law as student, teacher and scholar, in his service to local governments of this state and the North Carolina General Assembly and to this faculty as one of its long-term leaders.

"Born in Elizabeth City, North Carolina, he came to the University here and received a Bachelor of Science in Science Teaching in 1960. Having been inducted into Phi Beta Kappa in 1959, he continued here as a student of Law, receiving the J.D. degree with honors and as a member of the Order of the Coif in 1961. After receiving the LL.M. degree at Yale in 1964, he became a member of the North Carolina Bar that same year. Joe's entire professional career has been as an active member of this faculty which he joined in 1964 as an assistant professor of public law and government. His passage through the ranks was productive and steady. He became professor of public law and government in 1973 and in 1989 he became the Alfred Coates Professor of Public Law and Government, a professorship with a venerable lineage to which his tenure is a felicitous addition.

"Much of Joe's public work for the state has been through the multiple offices and services of the School of Government, formerly the Institute of Government. From this base, he has served as instructor, consultant and scholar to the Legislative Research Commission which included work on the revision of the North Carolina Constitution. He served as staff counsel to the House and Senate Committees on Local Government. This field is one of his scholarly specialties. Such services to local and state government agencies have been consistent and vital over many years. Of Professor Ferrell, we can say that "he wrote the book" as general editor of the first edition of *County Government in North Carolina* and author of *The General Assembly of North Carolina: A Handbook for Legislators*, now in its seventh edition. Rarely has scholarship been so consistently and relevantly translated into policy and procedure for the public good. If Joe's publication list is long, the chronicle of his services to this faculty is as extensive. He has brought mastery of the law's craft, informed by a learned prudence and enlightened by a gentle wit, to his many offices and tasks. He has served on the Committee on University Government since 1974, working as its Chair for two terms. It is no exaggeration to say that Joe has had a helpful hand in almost all faculty legislation during this period. He has served as chair of search committees for major university posts and headed key task forces and study groups. The list of works is too long to recite. His election as Secretary of the Faculty in 1996 is a capstone to his career of service to the Faculty and to this University.

"The great legal historian, F.W. Maitland, observed that justice is secreted in the interstices of the law. Joe's knowledge of the intricacies of our institutions of government, of faculty legislation, of our traditions of faculty governance, of the rules and precedents is guided by his finely honed sense of justice and fairness. His unfailing good humor and ingenious savvy make him a resourceful and approachable secretary. He is our virtual memory. We honor in this Council today on behalf of the University of North Carolina at Chapel Hill Joseph Stevens Ferrell as Servant of the Public Happiness, a true legatee of Thomas Jefferson."

Professor Ferrell responded to the award and citation in the following words:

"When Charles Kuralt's papers arrived at the Southern Historical Collection, there were two boxes of awards, one labeled 'major awards,' the other 'minor awards.' If I needed two boxes to hold awards, which I don't, this would definitely belong in the major awards box. Of all the honors I might have dreamed of coming my way, your Thomas Jefferson award is the dearest to my heart. Carolina has been the focus of my life for as long as I can recall. Some of my earliest memories are leafing through the pages of my father's Yackety-Yaks from the 1930s. The first family trip we took after the end of gasoline rationing in our shiny new Dodge was to Chapel Hill in 1948 for the Carolina/William and Mary football game. It was the only game that year they didn't win. It was a 7-7 tie. I thrilled my fourth grade class by bringing back to show and tell a rock and a jar full of red dirt, something that no child in Elizabeth City had ever seen.

There was no family discussion about whether I would go to college and very little about where. When the time came, I would go to Carolina. It was settled. I applied to the University and no other. (In my family, and to everyone else I knew in Elizabeth City, there was no ambiguity whatever in the term "the University.") Lucky for me, admission standards in 1956 were not what they are now. I spent the happiest seven years of my life here as an undergraduate and a law student. I treasure the memory of such inspiring teachers as O.B. Hardeston, Norman Eliason, Clifford Lyons, Loren McKinney, Alfred Brauer, Fred McCall, and Maurice Van Hecke. I've had the rare privilege of shaking the hand of Frank Porter Graham and blurting out like the schoolboy I was, "My father thinks you're the greatest man who ever lived."

I've served for 39 years on this faculty. It is the only job I've ever had and the only one I ever wanted. It has been my privilege to serve in various aspects of faculty governance under six chancellors and ten faculty chairs and as your secretary for the last seven years. The honor you do me today touches me deeply. But it would not have come my way but for the support of my partner of 37 years, Joe Fama, and the many friends and mentors who have encouraged me along the way, among them John Sanders, Henry Lewis, Lonnie London, Janet Mason, Boca Hadzija, Jim Peacock, Harry Gooder, Jane Brown, Pete Andrews and Sue Estroff, to mention only a few. To them and to all of you, thank you from the bottom of my heart.

Chair of the Faculty's Remarks

Professor Sue Estroff delivered her valedictory as chair of the faculty in these words:

Members of the Council, members of the Faculty, Chancellor Moeser, Provost Shelton, and all assembled here, it is time for me to bid you farewell as Chair of the Faculty. I do so with a very full heart. And while with a somewhat weary head to boot, there are some thoughts and recollections which I wish to convey. Three years ago just at this time, I was enjoying the annual white asparagus harvest in Leipzig, Germany, while I was lecturing there. I sent my greetings by Joe Ferrell and in those remarks promised that I would make mistakes but that with your help, they would be the right ones. I think it's fair to say that we've been a great success. What a time we've had. And what a pleasure it has been to represent you. Now, we spent a lot of the time on an agenda that was actually developed by the Executive Committee in the summer of 2001. It included the Academy, the University as a workplace, and the University as a community. And in each of these areas, we have together made significant progress.

In the Academy, we have put in motion major changes to our appointment, promotion and tenure process. But we still need to address the oxymoronic question appointment to tenure-track positions "subject to continued availability of funds" that is so prevalent in the Schools of Public Health and Medicine. And we still need to make part-time tenure track appointments possible. We put a watchful lid on grade inflation. We're on the verge of making significant changes to the General College curriculum. We've reviewed almost every dean and vice chancellor with more and better faculty input in the process. We finally saw a return of a more civilized productive, i.e. normal, academic calendar. Our honor system has been reviewed and revised and soon the Faculty Code will be as well. Commencement is much more dignified and orderly.

The most ominous threat to a flourishing future for Chapel Hill lies in the noxious mix of enrollment growth and recurring budget reduction. We have to resist both, dislodge them from each other and get them off our backs. It is upon the vibrant and deliberative nature of this body, of this Council, that our future depends in some good measure. We